FALCONBRIDGE RESOURCES COMMODITY REPORT

Barite 2026

Performance, Insights, & Outlook

www.falconbridgeresources.com

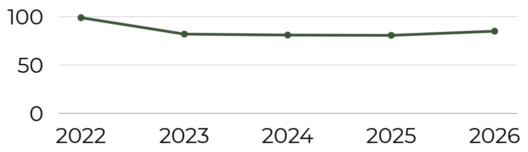
THE MACRO VIEW
ENERGY IS BECOMING HARDER TO EXTRACT

MARKET AT A GLANCE

Global Market Value	$2B
Global Production Volume	8MMT
Global Trade Volume	4MMT
Countries Impacted	150+

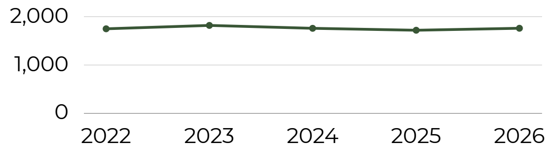
WHAT IS DRIVING THE MARKET

BRENT OIL OUTLOOK
$78 - 85/bbl

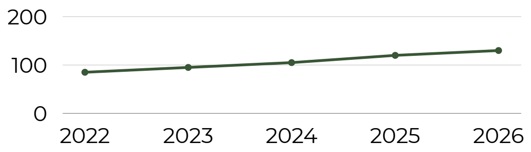


Forecast Range (2026)

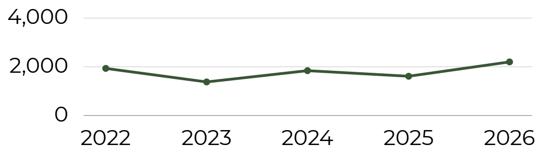
GLOBAL ACTIVE RIG COUNT
1,761 rigs



DEEPWATER INVESTMENT
$130 Bn



FREIGHT RISK (BDI INDEX)
1,500 - 2,200



High Volatility Range

MACRO PRESSURE DRIVERS

Higher upstream extraction costs
Oilfield maturity is increasing, resulting in more high-cost barrels.
Impact Level: **High**

LNG competition with Asia
Structural demand premium for gas
Impact Level: **Medium High**

Slower new discoveries
Long-cycle replacement problem intensifies
Impact Level: **High**

OPEC + supply discipline
Lower spare capacity limits market cushion
Impact Level: **High**

Geopolitical
Strait & chokepoint vulnerabilities persist
Impact Level: **High**

Energy transition bottlenecks
Mineral & copper intensity rising
Impact Level: **Medium**

FALCONBRIDGE RESOURCES INSIGHTS

MARKET SIGNAL

Energy production is becoming more complex, not simply larger.

Investment is increasingly shifting toward deepwater, shale, and technically challenging reservoirs that require greater drilling fluid intensity and higher barite consumption per project.

RISK INSIGHT

Supply security is becoming as important as supply availability.

As demand expands across multiple energy basins while production remains concentrated in a limited number of origins, logistics reliability, freight exposure, and sourcing flexibility are becoming critical market factors.

TRADE IMPLICATION

Barite demand may remain resilient even if rig growth slows.

Traditional indicators such as rig count may understate demand as modern wells require greater drilling fluid volumes and more complex drilling programs than conventional developments.

THE SHIFT THE DRILLING IS BECOMING MORE INTENSIVE

MORE INPUTS, FLATTER OUTPUT

Year	Global Rig (Active Rigs)	Global Oil Production (Million bpd)	Market Phase
2022	1,346	93.8	Post-Pandemic Energy Shock
2023	1,412	101.8	Technological Efficiency Peak
2024	2,138	103.6	The High-Intensity Drilling Peak
2025	1,815	103.9	Consolidation & M&A Activity
2026	1,761	104.5	The Current Discipline Plateau

CORE STRUCTURAL INDUSTRY METRICS

Upstream CAPEX	Breakeven Oil Price	Average Well Cost	Project Lead Time
$541 B	**$65/bbl**	**$11.1 M**	**7.5 YRS**
+28.2% vs 2014	+27.4% vs 2014	per deepwater well	+36.4% vs 2014

Note:Percentages represent the change from the 2014 baseline to projected 2026 levels..

HARDER TO ACCESS RESOURCES ARE DRIVING THE SHIFT

Deepwater (>1,500m)	Ultra-Deepwater (>2,500m)	Tight Oil (Shale)	Arctic Marine Drilling	Non-OPEC Supply Blocks
+28%	**+42%**	**+37%**	**+31%**	**+26%**

With shallow reservoirs depleted, complex high-risk environments have increased since 2014.

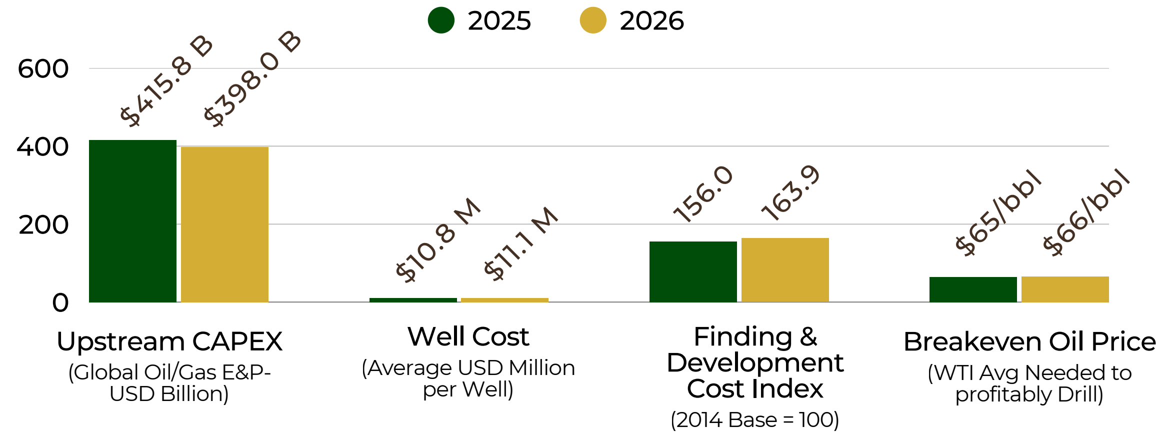
THE NEW ENERGY LANDSCAPE

Avg. Project Lead Time
7.5 Yrs
2024
+2.7%
7.3 Yrs
2025

Mega Projects (>500 mbpd)
3.0
2025 - 2026
STEADY

Sanctioned Capacity Volume
100+ bcm/yr
2024
-75%
25.0 bcm/yr
2014

RISING COST OF DELIVERING SUPPLY



FALCONBRIDGE RESOURCES INSIGHTS

MARKET SIGNAL

Barite demand is increasingly linked to drilling intensity rather than drilling activity.

While rig growth remains moderate, deeper wells, longer laterals, and more complex drilling programs are increasing material requirements per project.

PROCUREMENT RISK

Traditional demand forecasting models may understate future barite requirements.

Relying solely on rig counts may overlook the growing material intensity associated with deepwater, shale, and high-pressure drilling environments.

Tip: *Monitor project complexity alongside drilling activity when assessing future demand.*

TRADE IMPLICATION

Supply security is becoming more important than spot availability.

As drilling programs become more dependent on specialized inputs, disruptions in sourcing, logistics, or freight networks can have a greater impact on project execution and procurement costs.

Tip: *Evaluate sourcing resilience and freight exposure in addition to pricing.*

THE TRADE FLOW

THE DISTANCE BETWEEN SUPPLY & DEMAND

SUPPLY HUBS
WHERE BARITE COMES FROM

~30% CHINA

~26% INDIA

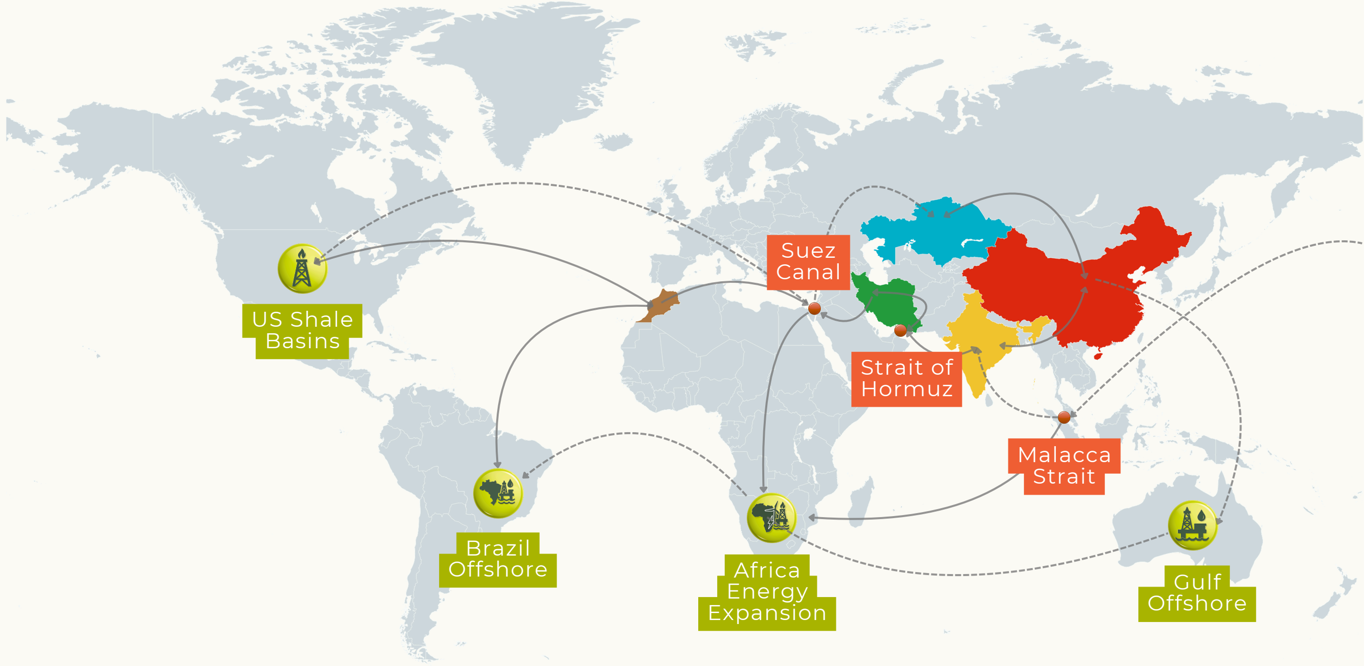
~10% MOROCCO

~5% KAZAKHSTAN

~4% IRAN

GLOBAL BARITE TRADE FLOW MAP

CHINA | INDIA | KAZAKHSTAN | IRAN | MOROCCO



EMERGING DEMAND CENTERS

US SHALE BASINS
Driven by horizontal drilling & completions

HIGH & STABLE DEMAND

GULF OFFSHORE
Deepwater & offshore drilling activity

CRITICAL SUPPLY HUB

BRAZIL OFFSHORE
Pre-salt drilling expansion drives rising demand

LONG-HAUL IMPORTS

AFRICA ENERGY EXPANSION
New exploration & drilling projects across Africa

DEMAND SET TO GROW

CRITICAL CHOKE POINTS

STRAIT OF HORMUZ
~20% of global oil & bulk trade passes through this strait

EXTREME GEOPOLITICAL RISK

SUEZ CANAL
~12% of global trade passes through the Suez Canal

CONGESTION & DIVERSION RISK

MALACCA STRAIT
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HIGH DEPENDENCY CORRIDOR

FREIGHT EXPOSURE

LONG HAUL DISTANCE
3,000 - 20,000+ nautical miles

FREIGHT COST VOLATILITY
Sensitive to fuel, demand & trade distruptions.

TRANSIT TIME RISK
Delays at ports & chokepoints impact reliability

INSURANCE & RISK PREMIUM
Rising premiums in high-risk corridors

FALCONBRIDGE RESOURCES INSIGHTS

MARKET SIGNAL

Barite demand is expanding across multiple energy basins while supply remains concentrated in a limited number of origins.

The market is increasingly dependent on long-haul trade routes connecting a small group of producers to geographically diverse drilling regions.

SUPPLY RISK

The greatest threat to supply may be logistics rather than mining output.

As demand expands across offshore and shale markets, disruptions in freight corridors, port operations, or transit routes can impact availability faster than changes in production.

Tip: *Monitor Suez, Hormuz, and Asia-Europe freight corridors alongside production trends*

TRADE IMPLICATION

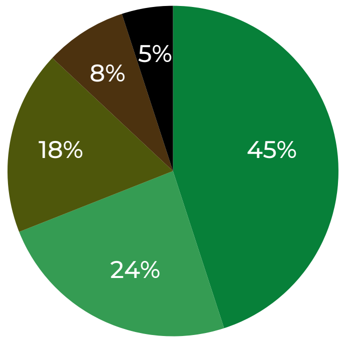
Supply security is becoming a competitive advantage.

Import-dependent buyers may increasingly benefit from diversified sourcing strategies rather than relying on a single origin or corridor.

Tip: *Evaluate origin diversity, freight exposure, and corridor dependency when assessing procurement risk.*

THE HIDDEN MARKET DRIVERS
FREIGHT & OPERATIONAL EXPOSURE

FREIGHT COST BUILD-UP BREAKOUT



- Ocean Freight Base Rate
- Fuel & Bunker Adjustment
- Port Handling & Stevedoring
- Risk & Chokepoint Surcharges
- Documentation & Insurance

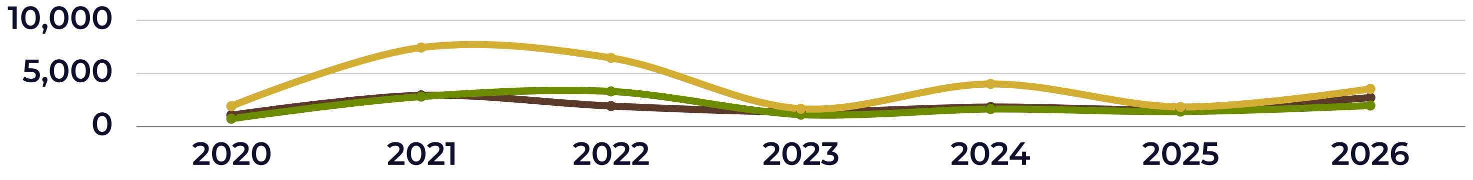
FROM OCEAN FREIGHT TO PORT HANDLING, EVERY OPERATIONAL VARIABLE SHAPES THE TRUE COST OF COMMODITY TRADE (JUNE 2026 VS JUNE 2025)

BALTIC DRY INDEX (BDI)	CONTAINER FREIGHT INDEX (WCI AVG)	MARINE FUEL PRICE (VLSFO)	GLOBAL AVG. TRANSIT TIME	FREIGHT VOLATILITY INDEX (30D)
2,729 | +48.2%	$3,549 | +18.3%	$952.60/MT | +61.7%	48.5 Days | +26%	48.5% | +34.7%

OPERATIONAL EXPOSURES IMPACTING COMMODITY TRADE

FACTOR	MARINE FUEL COST	PORT CONGESTION	EQUIPMENT AVAILABILITY	WEATHER DISRUPTIONS	GEOPOLITICAL RISK
IMPACT ON COST	High	High	Medium	Medium	High
IMPACT ON LEAD TIME	Low	High	Medium	High	High
TREND (2024-2025)	Rising	Higher	Improving	Volatile	Elevated

OCEAN FREIGHT TRENDS (2020-2026)



	2020	2021	2022	2023	2024	2025	2026
BDI	1,066	2,943	1,934	1,378	1,841	1,612	2,729
WCI	$1,920	$7,440	$6,461	$1,674	$4,012	$1,845	$3,549
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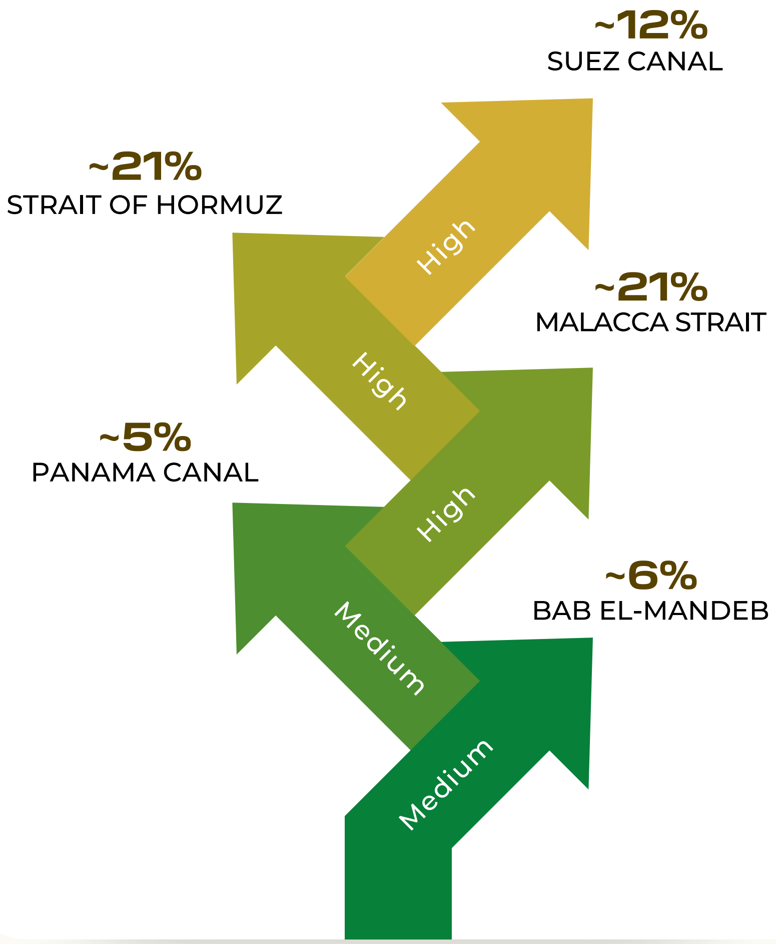
KEY CHOKEPOINTS: RISK SNAPSHOTS (GLOBAL SHARE & RISK LEVEL)



FALCONBRIDGE RESOURCES INSIGHTS

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As supply chains become longer and more exposed to freight, fuel, congestion, and corridor risks, delivered cost is being shaped by how commodities move, not just where they are produced.

RISK INSIGHT

The greatest cost risk may occur after the commodity leaves the mine.

For globally traded minerals such as barite, freight volatility, transit delays, port congestion, and geopolitical disruptions can create cost fluctuations that exceed changes in production economics.

Tip: *Monitor logistics indicators alongside commodity fundamentals when evaluating procurement exposure.*

TRADE IMPLICATION

Operational agility is becoming a competitive advantage.

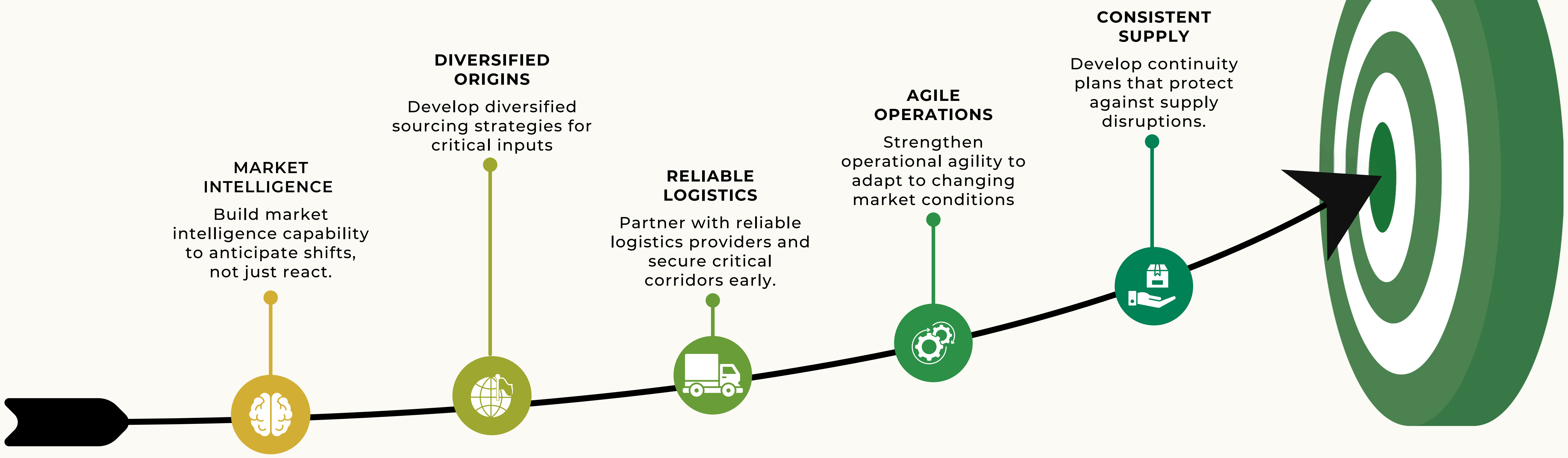
Buyers with diversified origins, flexible routing options, and stronger supply chain visibility are increasingly better positioned to manage landed costs, protect margins, and maintain supply continuity during market disruptions.

Tip: *Focus on total delivered cost rather than origin price alone.*

THE OUTLOOK THE RISE OF OPERATIONAL COMMODITIES

FALCONBRIDGE RESOURCES INSIGHTS

WINNING FORMULA 2026



THE EVOLUTION OF VALUE

YESTERDAY	TODAY	TOMORROW
Buy Product	Manage Supply	Secure Supply
Lowest Price	Total Landed Cost	Lowest Risk-Adjusted Cost
Single Origin	Multiple Origins	Diversified Origins
Transaction	Execution	Continuity
Supplier	Service Provider	Strategic Partner
Reporting	Visibility	Intelligence

KEY SIGNAL

Global energy demand continues to support drilling activity, while increasingly complex extraction environments reinforce the strategic importance of critical drilling inputs.

DISTANCE DRIVES COST

Greater distance means higher freight costs, more handling, longer transit times, and increased operational risk.

STRATEGIC IMPERATIVE

In the next decade, success will belong to those who control not just what is traded but how, where, when, and at what risk.

INSIGHT

A few countries produce. The world depends. Operational capibility turns distance into opportunity,

FALCONBRIDGE

REGIONAL HEADQUARTERS

29th Floor, Mazaya Tower AA1
Jumeirah Lake Towers, Dubai, UAE
(+971) 4 445 8335

PAKISTAN OFFICE

34-A/5, Beach Hotel Road, Lalazar
Karachi - 75530, Pakistan
(+92) 21 35615627

DJIBOUTI OFFICE

Lot 156, Rue De L'Ambassadeur,
Heron, Republic of Djibouti
(+253) 77 22 08 28

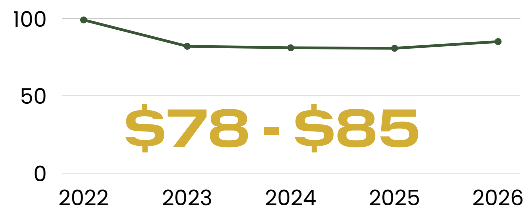
CONTACT DETAILS

ops@falconbridgeresources.com
www.falconbridgeresources.com
linkedin.com/company/falconbridge-resources

THE MACRO VIEW ENERGY IS BECOMING HARDER TO EXTRACT

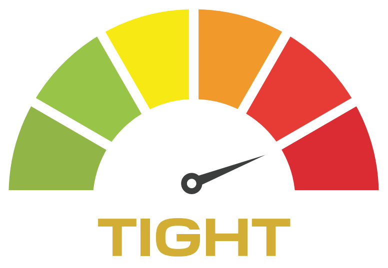
FALCONBRIDGE RESOURCES INSIGHTS

BRENT OIL FORECAST (USD/BBL)

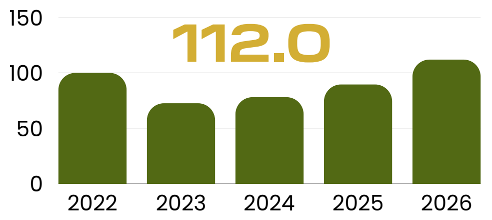


Forecast Range

LNG TIGHTNESS (GLOBAL BALANCE)

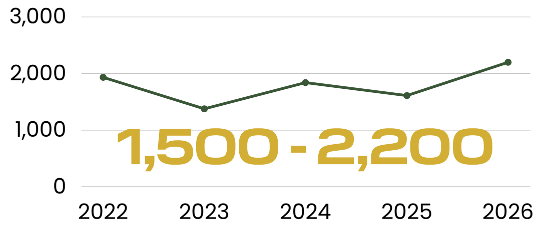


FERTILIZER PRESSURE (NATURAL GAS LINKED)



Peak Forecast (RISING)

FREIGHT RISK (BDI INDEX)



Highly Volatility Range

MACRO PRESSURE DRIVERS

Higher upstream extraction costs
Oilified maturity rising, more high-cost barrels
Impact Level: High

LNG competition with Asia
Structural deman premium for gas
Impact Level: Medium High

Slower new discoveries
Long-cycle replacement problem intensifies
Impact Level: High

OPEC + supply discipline
Lower spare capacity limits market cushion
Impact Level: High

Geopolitical
Strait & chokepoint vulnerabilities persist
Impact Level: High

Energy transition bottlenecks
Mineral & copper intensity rising
Impact Level: Medium

COMMODITY TRANSMISSION IMPACT

Fertilizers
Highly dependent on Natural Gas

Palm Oil Processing
Refining, processing, & transport

Shipping & Freight
Marine fuel exposure & freight volatility

Grain Drying & Milling
Power intensive operations

Food Inflation (Indirect)
Pass-through via energy & logistics

80.7
Brent Oil USD/bbl
(YTD Oct 2025)

3.18
Natural Gas USD/MMBtu
(YTD Oct 2025)

1,612
BDI Index Points
(YTD Oct 2025)

+19%
Global Energy Cost vs 2020
(Nominal)

MARKET SIGNAL

Energy is no longer just a fuel market. It is increasingly becoming a structural cost layer across agriculture, logistics, fertilizers, and edible oils.

OUTLOOK IMPLICATION

Sustained energy extraction challenges will keep cost pressures elevated across the agri-commodity value chain, reinforcing the need for diversified sourcing, flexible contracts, and proactive risk management in 2026.

THE MACRO VIEW ENERGY IS BECOMING HARDER TO EXTRACT

93.25 Brent Oil (USD/bbl)	3,224 BDI Index (Points)	3.33 Natural Gas (USD/MMBtu)	+165% Global Energy Cost VS 2020

COMMODITY TRANSMISSION IMPACT

SECTOR IMPACTED

- **Fertilizers | VERY HIGH**
  Highly dependent on Natural Gas
- **Shipping & Freight | VERY HIGH**
  Marine fuel exposure & freight volatility
- **Palm Oil Processing | HIGH**
  Refining, processing & transport
- **Food Inflation | HIGH**
  Pass-through via energy & logistics
- **Grain Drying & Milling | MEDIUM**
  Power intesive operations

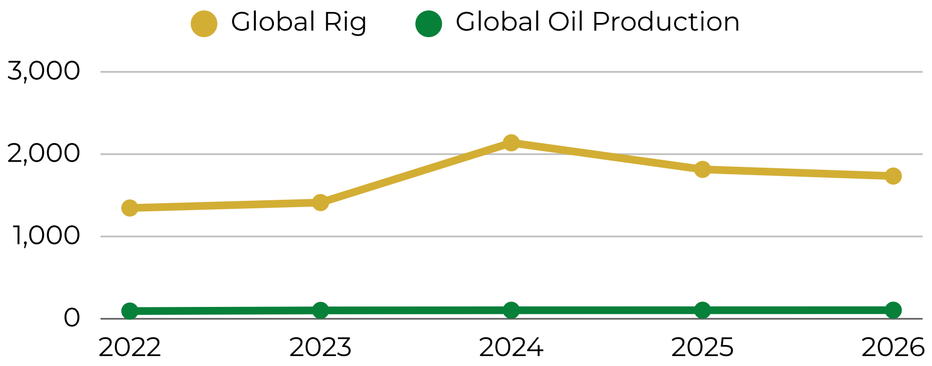
FALCONBRIDGE RESOURCES INSIGHTS

MARKET SIGNAL

text

THE SHIFT
THE DRILLING IS BECOMING MORE INTENSIVE

MORE INPUTS, FLATTER OUTPUT



CORE STRUCTURAL INDUSTRY METRICS

Global Rig Count
1,734
-2.6% vs 2014

Upstream CAPEX
$541 B
+28.2% vs 2014

Breakeven Oil Price
$65/bbl
+27.4% vs 2014

Projecct Lead Time
7.5 YRS
+36.4% vs 2014

Note: The percentages transition directly from the 2014 baseline to the current 2026 levels.

HARDER TO ACCESS RESOURCES ARE DRIVING THE SHIFT

28%
Deepwater (>,500m)

42%
Ultra-Deepwater (>2,500m)

37%
Tight Oil

31%
Artic

26%
Non-OPEC Supply (Higher Cost)

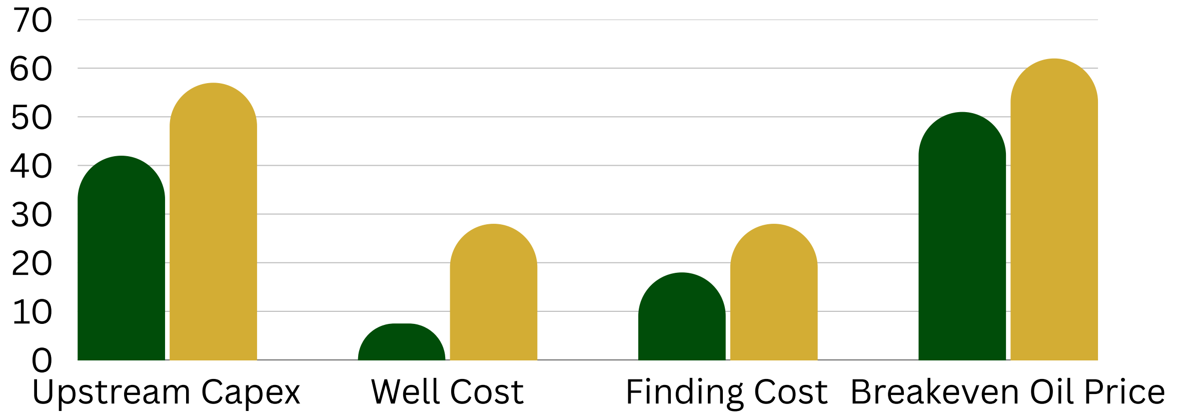
LONGER LEAD TIMES, HIGHER COMPLEXITY

Avg. Project Lead Time
7.3
2024
+34%
5.5
2014

Mega Projects (>500 mbpd)
156
2024
25%
2014

Sanctioned Capacity (mbpd)
4.3
2024
39%
2014

RISING COST TO DELIVERY SUPPLY



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THE TRADE FLOW

THE DISTANCE BETWEEN SUPPLY & DEMAND

SUPPLY HUBS
WHERE BARITE COMES FROM

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GLOBAL BARITE TRADE FLOW MAP

DEMAND PRESSURE ZONES

US SHALE BASINS
Driven by horizontal drilling & completions
HIGH & STABLE DEMAND

GULF OFFSHORE
Deepwater & offshore drilling activity
CRITICAL SUPPLY HUB

BRAZIL OFFSHORE
Pre-salt drilling expansion drives rising demand
LONG-HAUL IMPORTS

AFRICA ENERGY EXPANSION
New exploration & drilling projects across Africa
DEMAND SET TO GROW

CRITICAL CHOKE POINTS

STRAIT OF HORMUZ
~20% of global oil & bulk commodity sea trade passes through this strait

Extreme geopolitical risk

SUEZ CANAL
~12% of global trade transists vi Suez Canal

Congestion & diversion risk

MALACCA STRAIT
~60% of global seabone trade to Asia passes here

High dependency corridor

FREIGHT EXPOSURE

LONG HAUL DISTANCE
3,000 - 20,000+ nautical miles

FREIGHT COST VOLATILITY
Sensitive to fuel, demand & trade distruptions.

TRANSIT TIME RISK
Delays at ports & chokepoints impact reliability

INSURANCE & RISK PREMIUM
Rising premiums in high-risk corridors

FALCONBRIDGE RESOURCES INSIGHTS

TRADE INSIGHT

Supply is concentrated,
Demand is everywhere.
Distance, freight, and corridoe access now shape commodity pricing as much as production itself.

THE TRADE FLOW
THE DISTANCE BETWEEN SUPPLY & DEMAND

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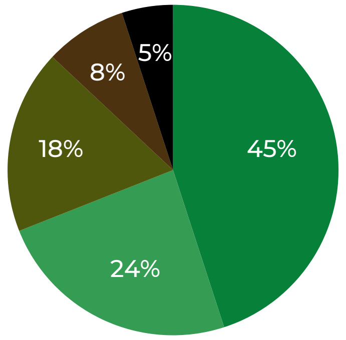

- Ocean Freight Base Rate
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FROM OCEAN FREIGHT TO PORT HANDLING, EVERY OPERATIONAL VARIABLE SHAPES THE TRUE COST OF COMMODITY TRADE (JUNE 2026 VS JUNE 2025)

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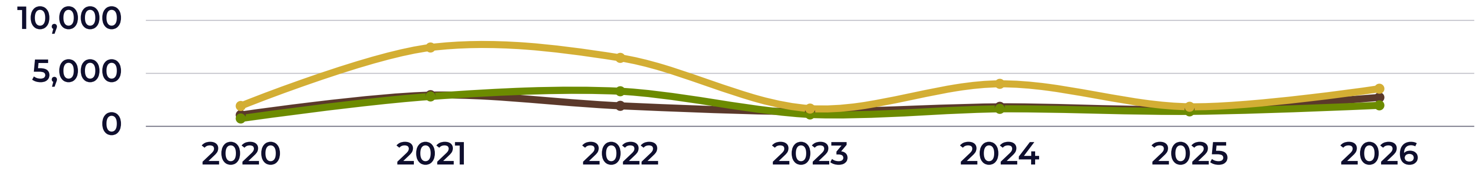
OPERATIONAL EXPOSURES IMPACTING COMMODITY TRADE

FACTOR					
IMPACT ON COST	High	High	Medium	Medium	High
IMPACT ON LEAD TIME	Low	High	Medium	High	High
TREND (2024-2025)	Rising	Higher	Improving	Volatile	Elevated

OCEAN FREIGHT TRENDS (2020-2025)



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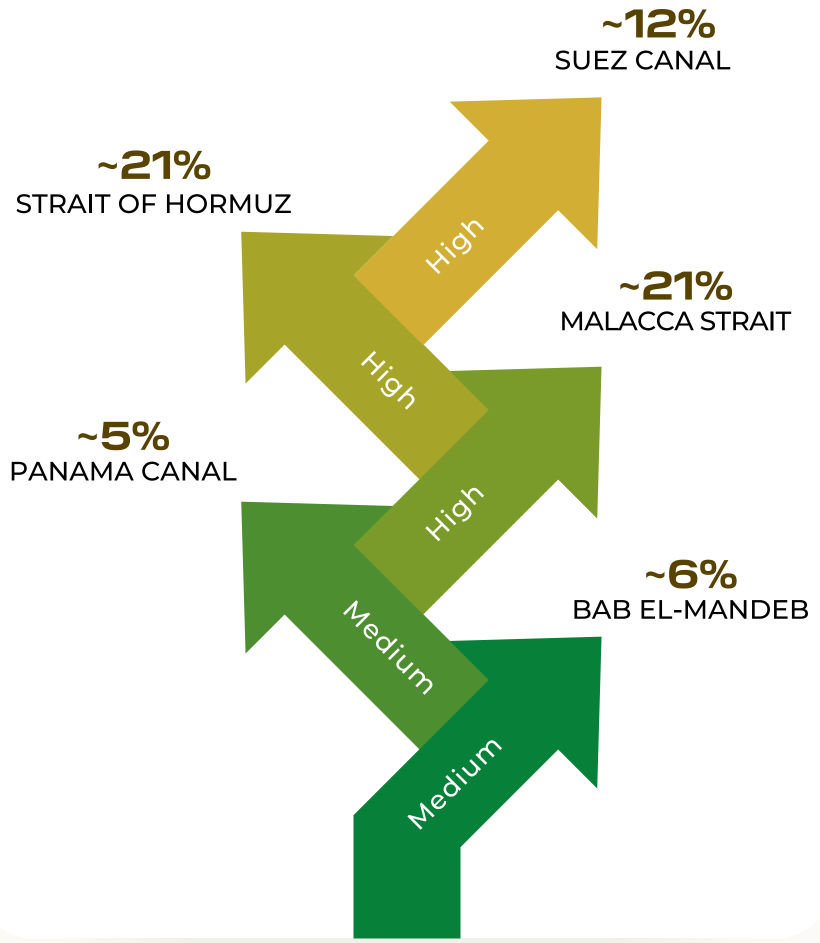
KEY CHOKEPOINTS: RISK SNAPSHOTS (GLOBAL SHARE & RISK LEVEL)



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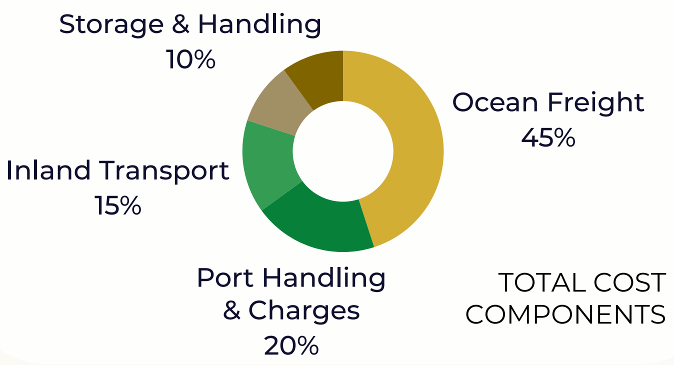
THE HIDDEN MARKET DRIVERS FREIGHT & OPERATIONAL EXPOSURE

FREIGHT COST BUILD-UP (TYPICAL BULK SHIPMENT)



TOTAL COST COMPONENTS

FROM OCEAN FREIGHT TO PORT HANDLING, EVERY OPERATIONAL VARIABLE SHAPES THE TRUE COST OF COMMODITY TRADE

BALTIC DRY INDEX (BDI)
1,612 Oct 2025
+18% vs Oct 2024

CONTAINER FREIGHT INDEX (WCI)
1,845 Oct 2025
-24% vs Oct 2024

MARINE FUEL PRICE (VLSFO)
589 $/MT Oct 2025
+11% vs Oct 2024

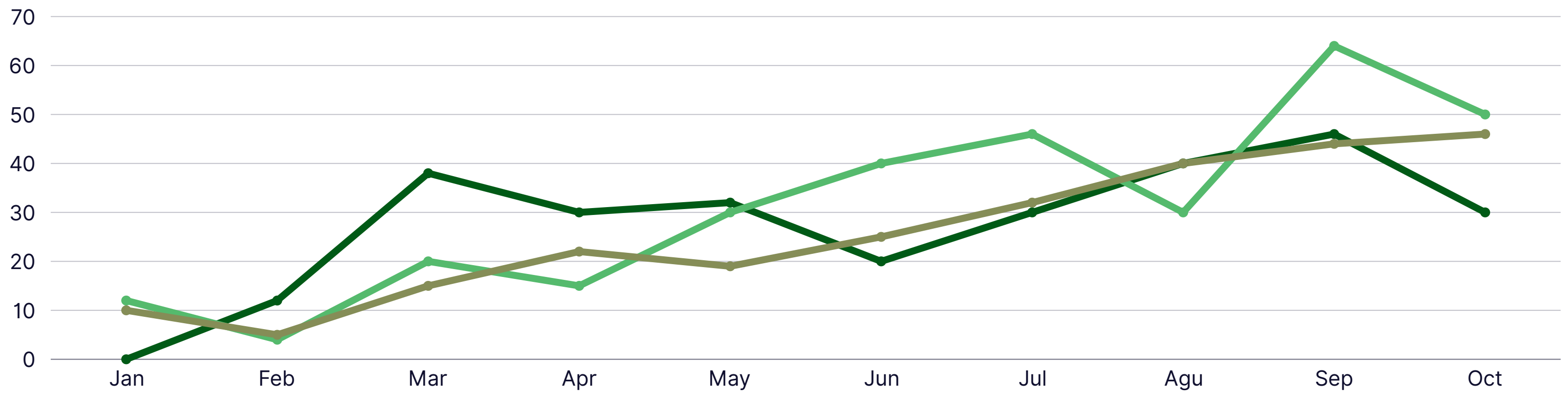
GLOBAL AVG. TRANSIT TIME
38.5 Days Oct 2025
+2.5 Days vs Oct 2024

FREIGHT VOLATILITY INDEX (30D)
64 Oct 2025
High Volatility

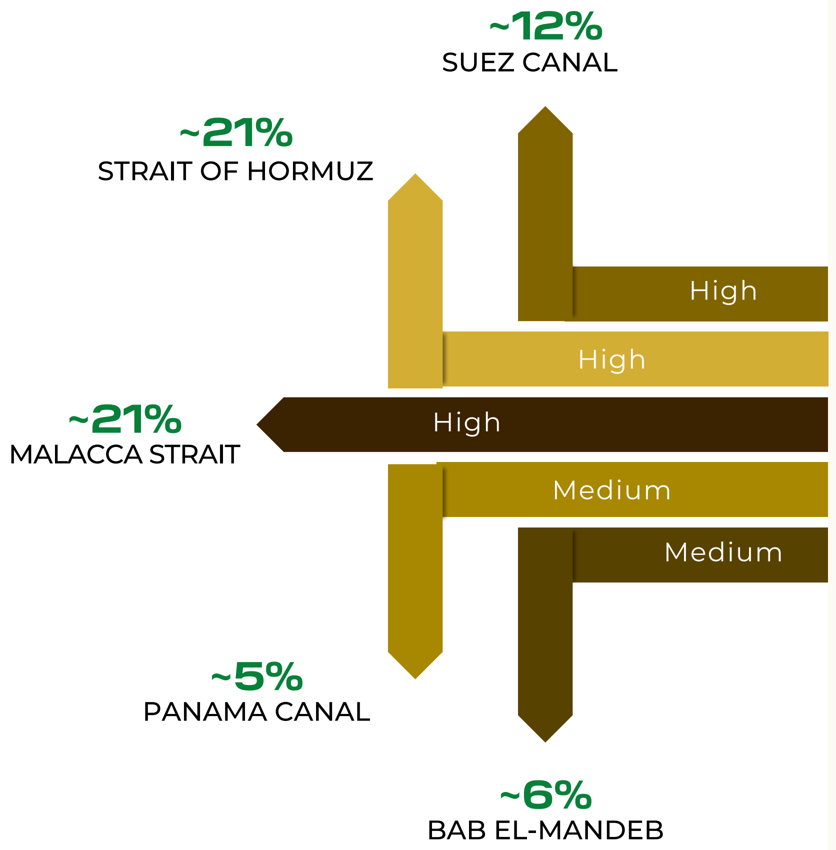
OPERATIONAL EXPOSURES IMPACTING COMMODITY TRADE

FACTOR					
IMPACT ON COST	High	High	Medium	Medium	High
IMPACT ON LEAD TIME	Low	High	Medium	High	High
TREND (2024-2025)	Rising	Higher	Improving	Volatile	Elevated

OCEAN FREIGHT TRENDS (2019-2025)



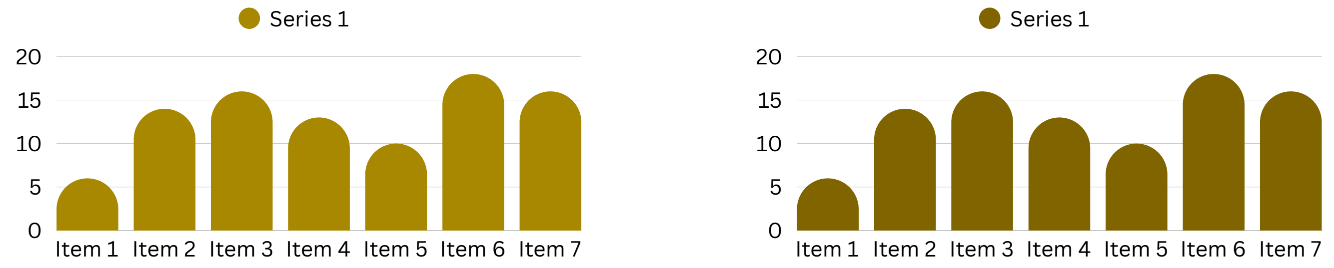
KEY CHOKEPOINTS: RISK SNAPSHOTS (GLOBAL SHARE & RISK LEVEL)



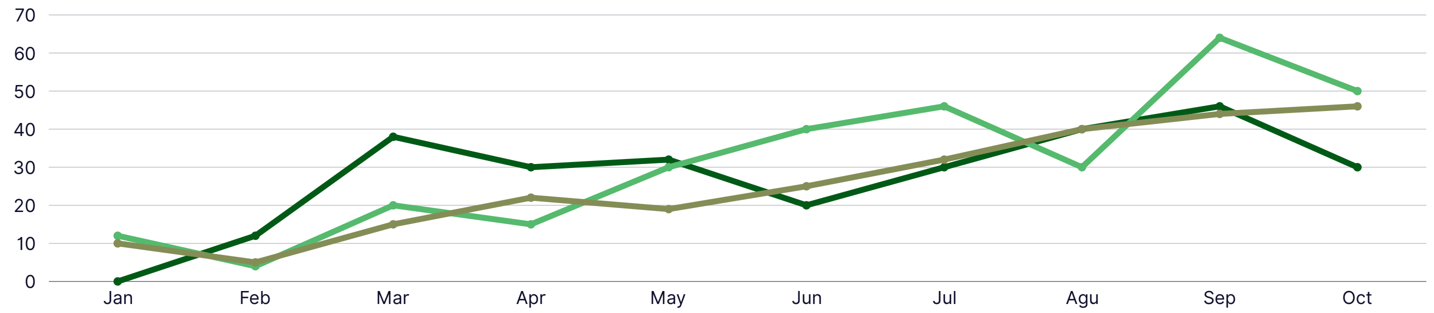
FALCONBRIDGE RESOURCES INSIGHTS

THE OUTLOOK THE RISE OF OPERATIONAL COMMODITIES

SUPPLY CONCENTRATION VS DEMAND DISTRIBUTION

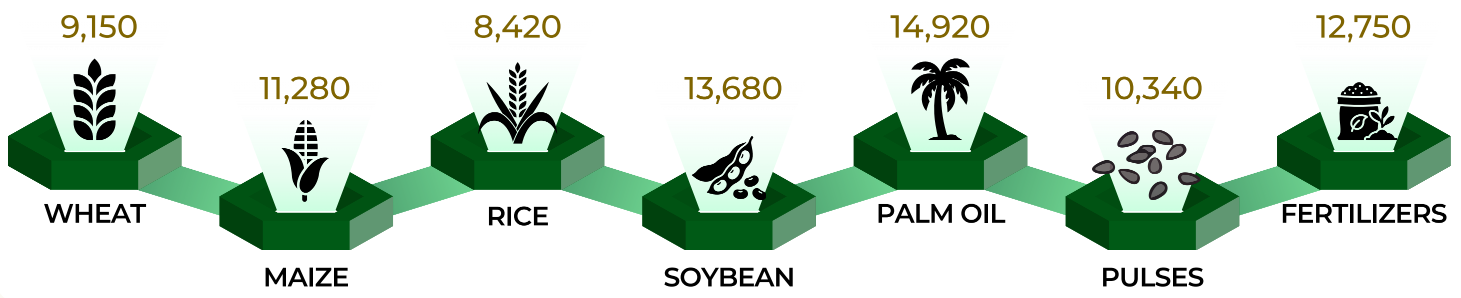


GLOBAL AGRI COMMODITY TRADE OUTLOOK (MMT)

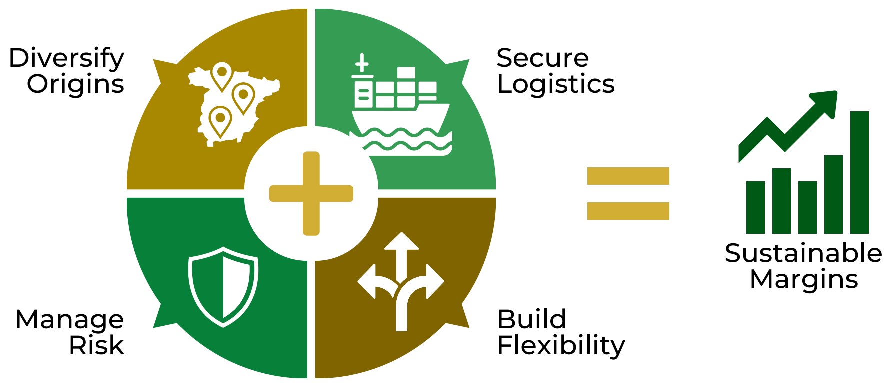


LONGER DISTANCE, HIGHER OPERATIONAL EXPOSURE

Weighted Average Distance in km (From Export Origin to Major Demand Markets)



WINNING FORMULA 2026+



LOOKING AHEAD: 2034 OUTLOOK SNAPSHOT

Global Population 2034 (Est.)
8.6 B
+6% vs 2024

Food Demand 2034 (Projected)
+14%
vs 2024

Agri Commodity Trade Value 2034
$2.1 T
vs 2024

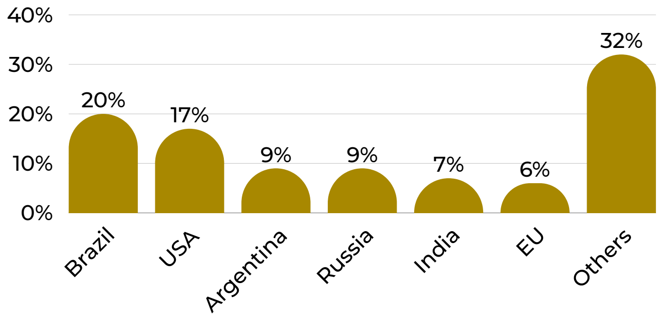
Seaborne Trade Share 2034
~86%
of total trade

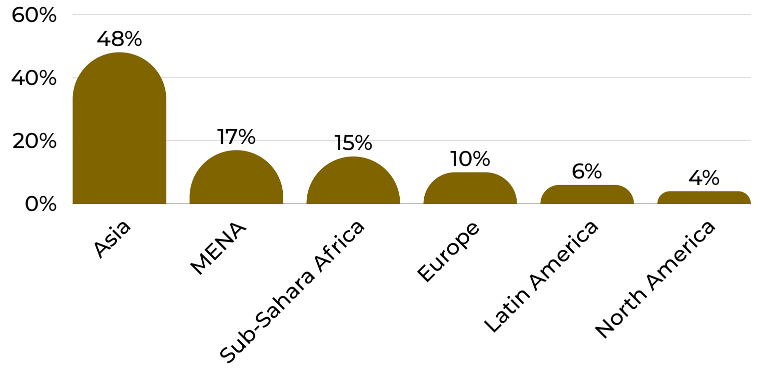
Operational Risk premium 2034
HIGHER
vs 2024

Strategic Focus 2026+
RESILEINCE
FLEXIBILITY
EXECUTION

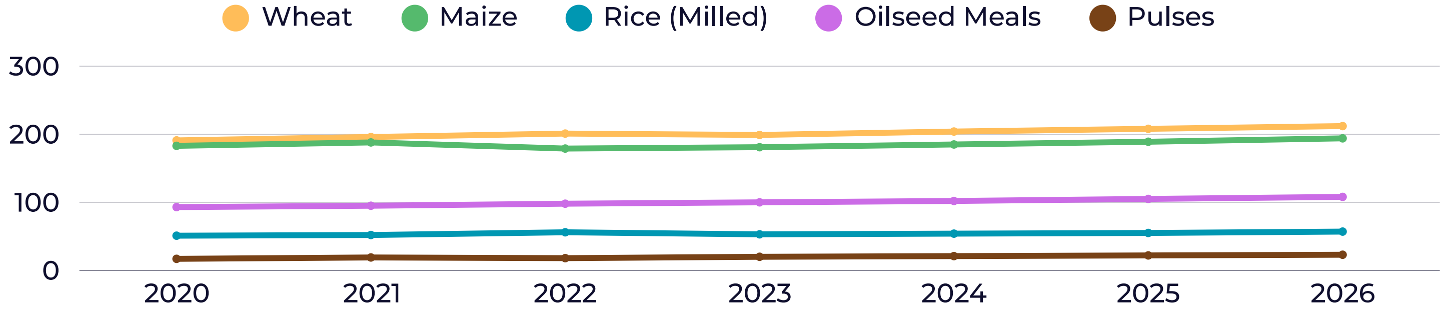
THE OUTLOOK THE RISE OF OPERATIONAL COMMODITIES

SUPPLY CONCENTRATION VS DEMAND DISTRIBUTION



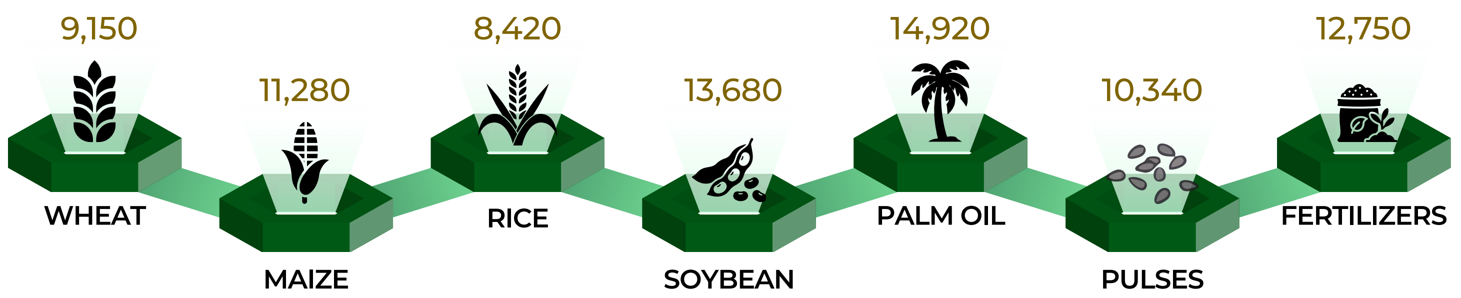


GLOBAL AGRI COMMODITY TRADE OUTLOOK (MMT)

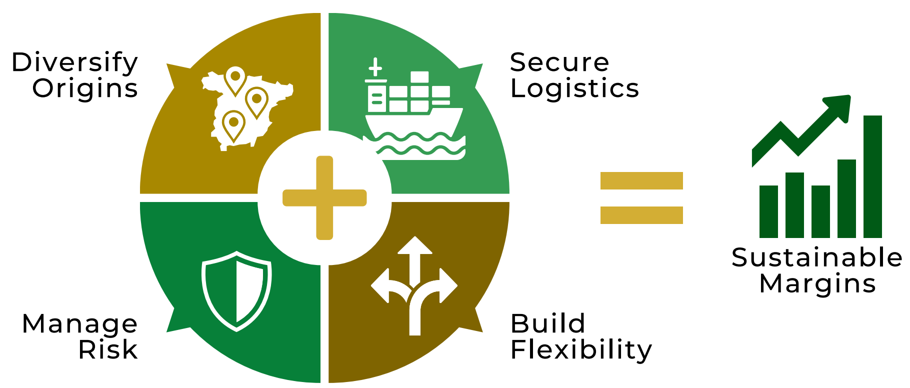


LONGER DISTANCE, HIGHER OPERATIONAL EXPOSURE

Weighted Average Distance in km (From Export Origin to Major Demand Markets)



WINNING FORMULA 2026



LOOKING AHEAD: 2034 OUTLOOK SNAPSHOT

Global Agri Production	3,025 MMT	+9% vs 2024
Global Agri Trade	~2,100 MMT	+23% vs 2024
Seaborne Trade Share	~86%	Stable High
Operational Complexity	Significantly Higher	vs 2024
Value Shift	From “Commodity” to “Operational Commodity”	

Global Population 2034 (Est.)
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+6% vs 2024

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Strategic Focus 2026+
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FALCONBRIDGE RESOURCES INSIGHTS

KEY SIGNAL

Trade volumnes continue to climb across all commodities through 2034, driven by population growth, dietary shifts, and rising demand for animal protection.

DISTANCE DRIVES COST

Greater distance means higher freight, more handling,. Longer transit time, and increased risk. All of which impact your final landed cost.

STRATEGIC IMPERATIVE

In the next decade, success will belong to those who control not just what is traded but how, where, when, and at what risk.

INSIGHT

A few countries produce. The world depends. Operational capibility turns distance into opportunity,